

THE "CALL IN" PERIOD FOR THIS SET OF MINUTES ENDS AT 12 NOON ON WEDNESDAY 5 JULY, 2017. MINUTE NOS 21 TO 23 ARE NOT SUBJECT TO "CALL-IN."

CABINET

MEETING HELD AT THE BIRKDALE ROOM, TOWN HALL, SOUTHPORT ON THURSDAY 22ND JUNE, 2017

PRESENT: Councillor Maher (in the Chair)
Councillors Atkinson, Cummins, Fairclough, Hardy,
John Joseph Kelly, Lappin, Moncur and Veidman

13. APOLOGIES FOR ABSENCE

No apologies for absence were received.

14. DECLARATIONS OF INTEREST

No declarations of any disclosable pecuniary interest were received.

15. MINUTES OF PREVIOUS MEETING

Decision Made:

That the minutes of the Cabinet meeting held on 25 May 2017 be confirmed as a correct record.

16. PUBLIC PETITION - GARDNER AVENUE ALLOTMENTS SITE

The Cabinet considered a petition which had been submitted by 45 local residents requesting the Cabinet to give "reconsideration of the Council's rejection of the Local Government Ombudsman's decision in favour of the Gardner Avenue allotment holders in 2010."

Mr Joe Benton, the lead petitioner spoke in support of the petition and referred to his submission and associated correspondence included within the supplementary agenda papers, which referred to the previous deliberations on this issue at meetings of the Cabinet held on 15 May 2008, 12 June 2008, and 15 April 2010; and the Council on 13 May 2010.

The Council on 13 May 2010 (Minute No. 123) had resolved that the decision of the Cabinet of 15 April 2010 (Minute No. 330) to not accept the action recommended by the Ombudsman in her Further Report dated 25 February 2010 be confirmed and endorsed and the Chief Executive be authorised to write to the Ombudsman to inform her of the Council's decision.

Copies of emails submitted by Councillor Brennan and Mr D. Hulligan, plot-holder on the Gardner Avenue Allotments Site in relation to the content of Mr Benton's submission were circulated at the meeting.

Decision Made:

That the petition be noted.

Reasons for Decision:

The full Council on 13 May 2010 had taken a decision on this matter and no new information had been submitted.

Alternative Options Considered and Rejected

None.

17. ACCOMMODATION STRATEGY/AGILE WORKING WORKING GROUP

The Cabinet considered the report of the Head of Regulation and Compliance which incorporated the report of the Working Group appointed by the Overview and Scrutiny Committee (Regulatory, Compliance and Corporate Resources to examine the Accommodation Strategy/Agile Working.

Decision Made: That

- (1) it be noted that the following activity has already commenced within the Council in respect of:-
 - developing a bespoke agile working solution that is tailored to the Council's needs as part of the Public Sector Reform Project 'Asset Maximisation'; and
 - engaging with Senior Management of the Council to ensure that buy-in to the project is maximised as this will be critical to delivering the required cultural change;
- (2) the contents of the Accommodation Strategy/Agile Working Group Final report and recommendations be approved and accordingly, the Head of Corporate Resources be requested to implement the following recommendations:-
 - (a) mobilise an Implementation Team across the following key disciplines in order to support project delivery:

- Property
 - Human Resources
 - ICT
 - Communications / Transformation;
- (b) develop systems to address the business storage requirements to facilitate a paper-less/paper-lite office and support business transformation;
- (c) develop as part of the Asset Maximisation Programme, a full business case taking account of the financial and non-financial benefits for each proposal;
- (d) develop a Communications Plan that can be disseminated throughout the Council;
- (e) develop a policy and create protocols and engagement with the workforce to ensure operational discipline;
- (f) continue to work with and monitor progress in service areas that have already adopted elements of Agile Working;
- (g) consider the development of a demonstration area (mock-up of accommodation) that can trial the proposals made and encourage staff to embrace a new way of working;
- (h) investigate training for managerial staff in changes of management style required for the new method of working and supervision thereof; and
- (i) identify areas of benefit / improvement from other corporate environments to:
- continue to explore experience of other organisations including Local Authorities; and
 - monitor / Measure / Adapt - baseline how we work now and review once Agile Working is implemented; and
- (3) that the Head of Corporate Resources submit a monitoring report to the meeting of the Overview and Scrutiny Committee (Regulatory, Compliance and Corporate Resources to be held on 16 January 2018, setting out progress made against each of the recommendations set out in the report and that thereafter,

monitoring reports be submitted to the Committee on a six monthly basis.

Reasons for Decision:

The Cabinet had accepted the recommendations submitted by the Working Group and the Overview and Scrutiny Committee (Regulatory, Compliance and Corporate Services).

Alternative Options Considered and Rejected:

None.

18. FRAMEWORK FOR CHANGE - ICT PROCUREMENT

Further to Minute No. 75 of the meeting held on 12 January 2017, the Cabinet considered the report of the Head of Corporate Resources which provided details of the proposed method of procurement and the basis of tender evaluation in connection with the proposed ICT Transformation work. This work was required in order to support the delivery of the Council's future operating model for the service.

Decision Made: That

- (1) approval be given to the procurement of an external provider to support the Council to deliver its required ICT transformation programme in advance of September 2018;
- (2) approval be given to the proposed method of procurement and evaluation as set out within the Report;
- (3) the Head of Corporate Resources in consultation with the Cabinet Member, Regulatory, Compliance and Corporate Services be authorised to award the contract to the highest scoring bidder; and
- (4) the Head of Regulation and Compliance be authorised to enter into contracts with the successful Tenderer.

Reasons for Decision:

At its meeting in January 2017, Cabinet approved the future operating model for ICT. In order to deliver against this objective, the Council would need support from an external contractor in order that the ICT service reflected this operating model and can support the delivery of the Councils Framework for Change. Due to the scale and complexity of the work required, external support was required. Internal Council resources are not available to support this programme

Alternative Options Considered and Rejected:

None.

19. DOMICILIARY CARE CONTRACTS - FUTURE TENDER

Further to Minute No. 47 of the meeting held on 3 November 2016, the Cabinet considered the report of the Head of Commissioning Support and Business Intelligence which provided details of a procurement exercise for the provision of Domiciliary Care services under Liverpool City Region Tripartite (Sefton/Knowsley/Liverpool) joint working arrangements, the development of a new outcome based service model and consultation and engagement activities.

Decision Made: That

- (1) approval be given to the extension of the existing contracts for an additional one month period (1April 2018 to 30 April 2018) in order to implement joint commissioning with Knowsley MBC under the Liverpool City Region/Tripartite joint working arrangements;
- (2) approval be given to the commencement of a procurement exercise for Domiciliary Care services from 1May 2018 onwards, via Tripartite Liverpool City Region joint commissioning;
- (3) the Director of Social Care and Health be granted delegated authority to make decisions regarding the configuration of service delivery areas, contractual terms, tender evaluation criteria and the outcome based service specification. Such decisions will be made in advance of the procurement exercise commencing; and
- (4) the Cabinet Member – Adult Social Care be granted delegated to award the contracts, following the procurement exercise.

Reasons for Decision:

Following the Cabinet decision made on 3 November 2016, existing Domiciliary Care contracts were extended for an additional twelve month period (1st April 2017 to 31st March 2018).

Officers had explored a joint commissioning arrangement for the replacement service with Knowsley Council and sought approval for a further one month extension of the Sefton contracts in order to align the end dates of the Sefton and Knowsley contracts and facilitate this joint commissioning.

Approval was also sought to commence a procurement exercise for the provision of Domiciliary Care services from 1 May 2018, in order to ensure continuity of service and implementation of a revised model of service.

Alternative Options Considered and Rejected:

The following options were considered and rejected;

- (1) Further extending existing contracts up to 31st March 2019

This option was rejected as an increased extension (to 31st March 2019 – which was the maximum extension period under the existing contractual terms) would significantly delay the implementation of a new model of service thus delaying the benefits of such a model being realised.

- (2) New Directions as a Council owned provider being awarded a Domiciliary Care contract for the whole borough of Sefton from 1st May 2018

This option was considered but was not recommended as it is felt that at this present time New Directions would be unable to deliver a borough wide service and awarding a contract for all services to one Provider would be a risk, based on having a limited market, and could impact on delivery of the Personalisation agenda by limiting choice for Service Users and people funding their own care as other non-contracted Providers may withdraw from the Sefton market. Furthermore awarding a contract to a sole Provider would not support partnership Tripartite commissioning or work across the wider Liverpool City Region aiming to achieve benefits through joint procurement and contracting.

20. EXCLUSION OF PRESS AND PUBLIC

RESOLVED:

That, under the Local Authorities (Executive Arrangements) (Meetings and Access to Information)(England) Regulations 2012, the press and public be excluded from the meeting for the following items on the grounds that it involves the likely disclosure of exempt information as defined in Paragraph 3 and 5 of Part 1 of Schedule 12A to the Local Government Act 1972. The Public Interest Test has been applied and favours exclusion of the information from the Press and Public.

21. EXEMPT MINUTES OF PREVIOUS MEETING

Decision Made:

That the restricted minutes of the Cabinet meeting held on 25 May 2017 be confirmed as a correct record.

22. COMMERCIAL ACQUISITION UPDATE REPORT

Further to Minute No. 12 of the meeting held on 25 May 2017, the Cabinet considered the report of the Chief Executive which provided an update with regard to the acquisition of the Strand Shopping Centre, Bootle and the Council becoming the sole owner of the Shopping Centre.

Decision Made:

That the recommendations set out in the report be approved.

Reasons for Decision:

The reasons for the decision are detailed in the report.

Alternative Options Considered and Rejected:

The details are set out in the report.

23. COMMERCIAL ACQUISITION - SHAREHOLDER APPROVAL OF 2016/17 ACCOUNTS

Further to Minute No. 22 above, the Cabinet considered the report of the Chief Executive which indicated that following the acquisition of the Company that owns the Strand, the Council as a shareholder, has a statutory duty to approve the 2016/17 financial accounts of the Company.

Decision Made:

That the recommendations set out in the report be approved.

Reasons for Decision:

The reasons for the decision are detailed in the report.

Alternative Options Considered and Rejected:

The details are set out in the report.